

Office of Superintendent of Schools
Special Board Meeting of March 31, 2020

March 27, 2020

Financial Services
Mr. Ron Y. Steiger, Chief Financial Officer

**SUBJECT: MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING
JANUARY 2020**

**LINK TO STRATEGIC
BLUEPRINT: EFFECTIVE AND SUSTAINABLE BUSINESS PRACTICES**

The Monthly Financial Report for the period ending January 2020 is presented to the Board.

The report contains the Statement of Operations for the General, Food Service, and Capital Projects Funds. Copies of the attached Monthly Financial Report for the period ending January 2020 will be placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, receive and file the Monthly Financial Report for the period ending January 2020.

SP-2

Monthly Financial Report - Unaudited For the Period Ending January 2020

MIAMI-DADE COUNTY PUBLIC SCHOOLS



**Financial Services
Office of the Controller**

Board Meeting of March 31, 2020

Miami-Dade County Public Schools

The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair

Dr. Steve Gallon III, Vice Chair

Dr. Dorothy Bendross-Mindingall

Ms. Susie V. Castillo

Dr. Lawrence S. Feldman

Dr. Martin Karp

Ms. Lubby Navarro

Dr. Marta Pérez

Ms. Mari Tere Rojas

Superintendent of Schools

Mr. Alberto M. Carvalho

Student Advisor

Mr. Christopher Badillo



THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

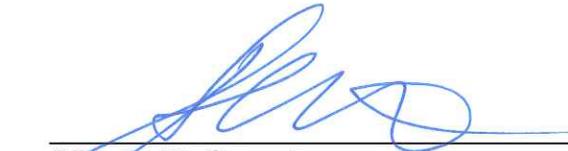
Unaudited
Monthly Financial Report for the Period Ending
January 2020

The Superintendent of Schools

Presents: The Monthly Financial Report for the period ending January and the thirty-one weeks ending January 31, 2020 indicating appropriations in the 2019-20 budget, revenues and expenditures to date by funds and other related financial data.

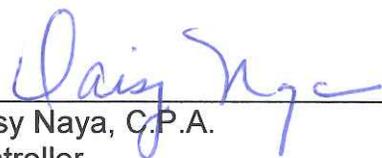
Recommends: The report be accepted and placed on file.

Respectfully submitted,



Alberto M. Carvalho
Superintendent

Prepared by:



Daisy Naya, C.P.A.
Controller

Reviewed by:



Ron Y. Steiger
Chief Financial Officer

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
January 2020**

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The School Board of Miami-Dade County, Florida
Statement of Operations (Unaudited)
GENERAL FUND (\$000)
Thirty-one Weeks Ended January 31, 2020

Description	Adopted Budget	Amended Budget ⁽¹⁾	Current Month Actual	YTD Actual	% of YTD Actual to Amended Budget	Prior YTD Actual	Difference Increase/ (Decrease)	% Increase/ (Decrease)
REVENUES								
STATE SOURCES	\$ 1,216,829	\$ 1,195,369	\$ 91,201	\$ 724,240	61%	\$ 702,103	\$ 22,137	3%
FEDERAL SOURCES	10,004	12,026	1,036	2,889	24%	7,382	(4,493)	(61%)
LOCAL SOURCES	1,872,605	1,872,605	82,122	1,549,597	83%	1,343,096	206,501	15%
TRANSFERS IN	189,036	189,036	4,709	105,401	56%	116,001	(10,600)	(9%)
TOTAL REVENUES	\$ 3,288,474	\$ 3,269,036	\$ 179,068	\$ 2,382,127	73%	\$ 2,168,582	\$ 213,545	10%
EXPENDITURES								
SCHOOL LEVEL SERVICES								
TEACHING (includes salaries, fringe benefits & other direct expenditures)	\$ 2,360,358	\$ 2,230,828	\$ 211,847	\$ 1,271,240	57%	\$ 1,139,069	\$ 132,171	12%
STUDENT SERVICES (includes counselors, psychologists & visiting teachers)	132,387	140,891	13,302	82,024	58%	69,233	12,791	18%
TRANSPORTATION	69,328	75,622	5,748	43,558	58%	40,584	2,974	7%
TOTAL DIRECT SERVICES TO STUDENTS	\$ 2,562,073	\$ 2,447,341	\$ 230,897	\$ 1,396,822	57%	\$ 1,248,886	\$ 147,936	12%
CUSTODIAL & MAINTENANCE SERVICES (includes utilities)	361,044	434,574	39,110	257,865	59%	218,927	38,938	18%
SCHOOL ADMINISTRATION	181,905	171,733	15,063	99,188	58%	94,468	4,720	5%
COMMUNITY SERVICES	29,308	27,331	3,050	16,488	60%	15,715	773	5%
TOTAL SCHOOL LEVEL SERVICES	\$ 3,134,330	\$ 3,080,979	\$ 288,120	\$ 1,770,363	57%	\$ 1,577,996	\$ 192,367	12%
INSTRUCTIONAL SUPPORT SERVICES								
INSTRUCTION & CURRICULUM DEVELOPMENT	\$ 26,625	\$ 52,851	\$ 2,987	\$ 28,140	53%	\$ 24,189	\$ 3,951	16%
INSTRUCTIONAL STAFF TRAINING	7,062	8,243	816	4,862	59%	1,633	3,229	198%
INSTRUCTION RELATED TECHNOLOGY	39,275	36,175	2,942	20,738	57%	20,210	528	3%
TOTAL INSTRUCTIONAL SUPPORT SERVICES	\$ 72,962	\$ 97,269	\$ 6,745	\$ 53,740	55%	\$ 46,032	\$ 7,708	17%
TOTAL SCHOOL LEVEL & INSTRUCTIONAL EXPENDITURES	\$ 3,207,292	\$ 3,178,248	\$ 294,865	\$ 1,824,103	57%	\$ 1,624,028	\$ 200,075	12%
BUSINESS SERVICES								
FISCAL SERVICES (includes accounting, budget, payroll, accounts payable & cash management)	\$ 11,280	\$ 12,283	\$ 1,281	\$ 6,972	57%	\$ 6,284	\$ 688	11%
CENTRAL SERVICES (includes purchasing, personnel, risk management & warehouse services)	52,893	59,950	4,672	31,236	52%	28,411	2,825	10%
ADMINISTRATIVE TECHNOLOGY SERVICES	1,017	1,745	190	1,034	59%	1,556	(522)	(34%)
TOTAL BUSINESS SERVICES	\$ 65,190	\$ 73,978	\$ 6,143	\$ 39,242	53%	\$ 36,251	\$ 2,991	8%
CENTRAL ADMINISTRATION								
SCHOOL BOARD								
BOARD OFFICE	\$ 3,595	\$ 3,595	\$ 317	\$ 2,098	58%	\$ 1,978	\$ 120	6%
BOARD ATTORNEY	3,314	3,328	283	1,883	57%	1,733	150	9%
OTHER (includes inspector general & independent auditors)	1,343	1,776	156	883	50%	1,088	(205)	(19%)
GENERAL ADMINISTRATION								
SUPERINTENDENT'S OFFICE	1,364	1,364	93	595	44%	607	(12)	(2%)
OTHER GENERAL ADMINISTRATION	4,209	4,416	396	2,677	61%	2,366	311	13%
TOTAL CENTRAL ADMINISTRATION	\$ 13,825	\$ 14,479	\$ 1,245	\$ 8,136	56%	\$ 7,772	\$ 364	5%
SUB-TOTAL EXPENDITURES	\$ 3,286,307	\$ 3,266,705	\$ 302,253	\$ 1,871,481	57%	\$ 1,668,051	\$ 203,430	12%
FACILITIES & CAPITALIZED EQUIPMENT	-	167	-	-	0%	-	-	-
DEBT SERVICE (includes interest expense)	9,200	9,091	25	143	2%	117	26	22%
TOTAL EXPENDITURES	\$ 3,295,507	\$ 3,275,963	\$ 302,278	\$ 1,871,624	57%	\$ 1,668,168	\$ 203,456	12%
Excess (Deficiency) of Revenues Over Expenditures	\$ (7,033)	\$ (6,927)	\$ (123,210)	\$ 510,503		\$ 500,414	\$ 10,089	
Beginning Fund Balance	243,457	243,457						
Less: Rebudgets, Reserves, Encumbrances & Commitments	(128,933)	(128,933)						
Unappropriated Fund Balance	\$ 107,491	\$ 107,597						

(1) This represents the budget as amended at the School Board meeting on February 12, 2020.
Sources: Offices of the Controller and Budget Management

The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)

CAPITAL PROJECTS FUNDS
Thirty-one Weeks Ended January 31, 2020

Description	Adopted Budget	Amended Budget	Current Month	Year-To-Date Actual		Commitment and Encumbrance	Actual vs Amended Budget		Year-To-Date Actual	Difference Increase/ (Decrease)	% Increase/ (Decrease)
	2019-20 ⁽³⁾	Budget ⁽⁵⁾	Actual	2019-20	%		Budget	%	2018-19 ⁽⁴⁾		
REVENUES											
Local Optional Millage	\$ 489,014	\$ 489,014	\$ 19,842	\$ 407,982	(1) 83%	N/A	\$ (81,032)	(17%)	\$ 385,401	\$ 22,581	6%
PECO Revenues	37,970	37,970	3,135	21,393	56%	N/A	(16,577)	(44%)	25,848	(4,455)	(17%)
Interest	4,153	4,153	562	1,759	42%	N/A	(2,394)	(58%)	4,008	(2,249)	(56%)
Transfers-in (Interfund)	-	-	-	-	-	N/A	-	-	-	-	-
Sale of Bonds and Other Revenues	286,500	286,500	24,721	24,721	9%	N/A	(261,779)	(91%)	-	24,721	-
Misc Revenue	46,682	48,882	4,055	19,558	40%	N/A	(29,324)	(60%)	19,775	(217)	(1%)
Total	\$ 864,319	\$ 866,519	\$ 52,315	\$ 475,413	55%	N/A	\$ (391,106)	(45%)	\$ 435,032	\$ 40,381	9%
Beginning Fund Balance	520,116	520,116									
Total Beginning Fund Balance & Budgeted Revenues	\$ 1,384,435	\$ 1,386,635									
EXPENDITURES											
Sites/Site Improvements	\$ 25,647	\$ 34,154	\$ 224	\$ 7,695	(2) 23%	\$ 4,402	\$ 22,057	65%	\$ 4,433	\$ 3,262	74%
Buildings & Additions	254,863	253,403	3,441	31,810	(2) 13%	46,296	175,297	69%	29,095	2,715	9%
Renovations	596,624	594,143	3,862	45,142	(2) 8%	58,301	490,700	83%	57,931	(12,789)	(22%)
Original & Additional Equipment	49,925	50,526	14,670	19,398	(2) 38%	17,334	13,794	27%	6,498	12,900	199%
Other	2,680	2,190	9	7,221	330%	2,452	(7,483)	(342%)	1,251	5,970	477%
Transfers-out	431,633	428,144	45,077	265,411	62%	-	162,733	38%	242,502	22,909	9%
Total	\$ 1,361,372	\$ 1,362,560	\$ 67,283	\$ 376,677	28%	\$ 128,785	\$ 857,098	63%	\$ 341,710	\$ 34,967	10%
Excess (Deficiency) of Revenues Over Expenditures	(497,053)	(496,041)	\$ (14,968)	\$ 98,736					\$ 93,322	\$ 5,414	
Projected Ending Balance	\$ 23,063	\$ 24,075									

(1)-(2) Refer to accompanying "Notes to Monthly Financial Report."

(3) This represents the adopted budget approved by the School Board on September 4, 2019.

(4) The Statement of Operations is shown with comparative totals for fiscal year 2018-19.

(5) This represents the budget as amended at the School Board meeting on February 12, 2020.

Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

FOOD SERVICE FUND

Thirty-one Weeks Ended January 31, 2020

Description	Adopted	Amended	Current	Year-To-Date	Projected		Variance	Year-To-Date		Difference	%	
	2019-20 Budget ⁽⁵⁾	2019-20 Budget	Month Actual	Actual 2019-20	%	Annual ⁽⁵⁾	Favorable (Unfavorable)	%	Actual ⁽⁴⁾ 2018-19	Increase/ (Decrease)	Increase/ (Decrease)	
REVENUES												
Local Sources:												
Food Sales	\$ 15,400	\$ -	\$ 1,681	\$ 9,264	60%	\$ 15,400	100% \$ 15,400	100%	\$ 8,797	\$ 467	5%	
Interest	112	-	4	36	32%	112	100% 112	100%	67	(31)	(46%)	
Other	-	-	-	-	-	-	-	-	-	-	-	
Total Local Sources	15,512	-	1,685	9,300	60%	15,512	100% 15,512	100%	8,864	436	5%	
State Sources:												
State Reimbursements	2,054	-	34	1,061	52%	2,054	100% 2,054	100%	1,198	(137)	(11%)	
Other	-	-	-	-	-	-	-	-	-	-	-	
Total State Sources	2,054	-	34	1,061	52%	2,054	100% 2,054	100%	1,198	(137)	(11%)	
Federal Sources:												
Federal Reimbursement	130,218	-	13,527	71,516 (1)	55%	130,218	100% 130,218	100%	72,291	(775)	(1%)	
Value of Fed. Commodities Received	10,000	-	259	9,416 (3)	94%	10,000	100% 10,000	100%	6,788	2,628	39%	
Cash in Lieu of Donated Foods	1,125	-	118	604	54%	1,125	100% 1,125	100%	596	8	1%	
Commodity Rebate	25	-	-	1	4%	25	100% 25	100%	8	(7)	-	
Total Federal Sources	141,368	-	13,904	81,537	58%	141,368	100% 141,368	100%	79,683	1,854	2%	
Total Revenues	\$ 158,934	\$ -	\$ 15,623	\$ 91,898	58%	\$ 158,934	100% \$ 158,934	100%	\$ 89,745	\$ 2,153	2%	
Beginning Fund Balance	32,750	-	-	-	-	32,750	100%	-	-	-	-	
Beginning Fund Balance & Budgeted/Projected Revenue	191,684	-	-	-	-	191,684	100%	-	-	-	-	
EXPENDITURES												
Cost of Goods Used:												
Purchased Foods	\$ 63,770	\$ -	\$ 6,511	\$ 33,923 (2)	53%	\$ 63,770	100% \$ (63,770)	(100%)	\$ 35,177	\$ (1,254)	(4%)	
Federal Commodities	9,677	-	1,346	6,854 (2) (3)	71%	9,677	100% (9,677)	(100%)	5,455	1,399	26%	
Other Nonfood Supplies	3,000	-	415	1,879 (2)	63%	3,000	100% (3,000)	(100%)	1,705	174	10%	
Salaries	53,143 (6)	-	3,833	25,229 (7)	47%	53,143	100% (53,143)	(100%)	23,423	1,806	8%	
Fringes	25,706 (6)	-	1,977	13,238 (7)	51%	25,706	100% (25,706)	(100%)	11,798	1,440	12%	
Energy Services	5,999	-	501	3,491	58%	5,999	100% (5,999)	(100%)	3,497	(6)	(0%)	
Purchased Services	6,304	-	560	3,730 (7)	59%	6,304	100% (6,304)	(100%)	3,751	(21)	(1%)	
Material & Supplies	553	-	60	494	89%	553	100% (553)	(100%)	421	73	17%	
Capital Outlay	2,500	-	98	1,873	75%	2,500	100% (2,500)	(100%)	3,385	(1,512)	(45%)	
Indirect Cost	2,857	-	227	1,530	54%	2,857	100% (2,857)	(100%)	1,395	135	10%	
Total Expenditures	\$ 173,509	\$ -	\$ 15,528	\$ 92,241	53%	\$ 173,509	100% \$ (173,509)	(100%)	\$ 90,007	\$ 2,234	2%	
Excess (Deficiency) of Revenues Over Expenditures	\$ (14,575)	\$ -	\$ 95	\$ (343)	-	\$ (14,575)	-	-	\$ (262)	\$ (81)	-	
Ending Restricted Fund Balance	\$ 18,175	\$ -	-	-	-	\$ 18,175	-	-	-	-	-	

For (1-3): Refer to accompanying "Notes to Monthly Financial Report".

(4) The Statement of Operations is shown with comparative totals for fiscal year 2018-19.

(5) This represents the adopted budget approved by the School Board on September 4, 2019

(6) In accordance with the Budget Executive Summary, included in these categories is \$7,000,000 of custodial expenditures to be transferred from the General Fund, allocated \$5,866,086 to salaries and \$1,133,914 to fringes.

(7) Included in these categories is \$1,149,898 of maintenance chargebacks allocated \$420,046 to salaries, \$82,413 to fringes and \$647,439 to purchased services

Sources: Offices of the Controller, Budget Management and Food & Nutrition.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending January 2020**

General Fund

The General Fund is the primary operating fund of the School Board. General ad valorem tax revenues, revenues from the Florida Education Finance Program and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. The following is a breakdown of commitments and encumbrances by expenditure type in the General Fund for the period ending January 31, 2020:

	Commitments	Encumbrances	Totals
Employee Benefits	\$ -	\$ 226,346	\$ 226,346
Purchased Services	6,399,662	309,723,806	316,123,468
Energy Services	40,000	48,475,213	48,515,213
Materials & Supplies	785,926	2,932,653	3,718,579
Capital Outlay	1,943,125	12,259,399	14,202,524
Other	2,102	1,689,246	1,691,348
Total	\$ 9,170,815	\$ 375,306,663	\$ 384,477,478

Capital Projects Funds

These funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities and their components.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. Retainage accruals are reported under the following expenditure categories for the period ending January 31, 2020:

Buildings and Additions	\$	7,759,665
Land		-
Improvements Other Than Buildings		669,077
Renovations		10,789,136
Equipment		-
Total	\$	19,217,878

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending January 2020**

Food Service Fund

This fund is used to account for the schools' Food Service operations. Operating funds are received or generated from federal, state and local sources.

Average daily student participation as a percentage of enrollments is 26% for breakfasts and 56% for lunches compared to 26% and 57% respectively, in 2018-2019 fiscal year.

The number of operating days in the current month was 19 and year-to-date was 99 compared to 98 in the prior year.

Net encumbrances as of month end amounted to \$918,249 of which \$682,789 is attributable to Capital Outlay; \$56,171 attributable to Materials and Supplies; and \$179,289 is attributable to Purchased Services.

1. Federal Reimbursement claims are made on the basis of an established rate from the State Department and calculated by the number of each type of meal served, according to the reports submitted by each school.
2. The inventory valuations were recorded as submitted and certified by the Administrative Director, Food and Nutrition Management, Directors for Operations, Coordinators for Food Service Finance, Production and Planning, and Food Service Managers.
3. Based on the Florida Department of Education Technical Assistance Note, the fair value of commodities is to be recognized as revenue in the period the commodities are received. Additionally, the Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions requires inventory to be reported under the category of restricted. At January 31, 2020 the commodity inventory balance was \$4,398,291.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Explanation of Variances to the Monthly Financial Report
for the Period Ending January 2020**

General Fund

**Revenues
(\$ in thousands)**

Transfers-in represent reimbursements to the General Fund from LOML (local optional millage levy) for certain capital outlay expenditures, maintenance and repairs as authorized by Section 1011.71 Florida Statutes. Additionally, as a result of a change in financial reporting as directed by the Florida Department of Education (DOE), charter school capital outlay funding is recorded in the Capital Funds and then the Capital Funds reimburse the General Fund through a transfer-in. Also, as a result of a legislative change allowing for flexibility in the use of LOML funds, the Capital Funds also reimburse the General Fund for property & casualty insurance expenditures. As of January 2020, reimbursements to the General Fund through transfers-in amounted to \$105,401 consisting of \$71,526, \$21,393 and \$12,482 for capital outlay expenditures, charter school capital outlay, and property & casualty insurance, respectively.

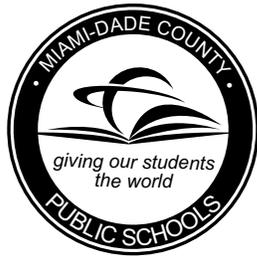
THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
January 2020**

Glossary of Terms

The following definitions are offered to assist readers in understanding the meaning of the accounting terminology used throughout this report.

Fund Accounting	The accounts of the School Board are organized on the basis of funds or groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise the fund's assets, liabilities, fund balance, revenues and expenditures.
Revenues	Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.
Expenditures	Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.
Federal Commodities	Surplus food items distributed by the U.S. Department of Agriculture.
Inventory	The quantity of food, commodities and supplies acquired to maintain the on-going needs of the Food Service Program.



Anti-Discrimination Policy

Federal and State Laws

The School Board of Miami-Dade County, Florida adheres to a policy of nondiscrimination in employment and educational programs/activities and strives affirmatively to provide equal opportunity for all as required by:

Title VI of the Civil Rights Act of 1964 - prohibits discrimination on the basis of race, color, religion, or national origin.

Title VII of the Civil Rights Act of 1964 as amended - prohibits discrimination in employment on the basis of race, color, religion, gender, or national origin.

Title IX of the Education Amendments of 1972 - prohibits discrimination on the basis of gender.

Age Discrimination in Employment Act of 1967 (ADEA) as amended - prohibits discrimination on the basis of age with respect to individuals who are at least 40.

The Equal Pay Act of 1963 as amended - prohibits gender discrimination in payment of wages to women and men performing substantially equal work in the same establishment.

Section 504 of the Rehabilitation Act of 1973 - prohibits discrimination against the disabled.

Americans with Disabilities Act of 1990 (ADA) - prohibits discrimination against individuals with disabilities in employment, public service, public accommodations and telecommunications.

The Family and Medical Leave Act of 1993 (FMLA) - requires covered employers to provide up to 12 weeks of unpaid, job-protected leave to "eligible" employees for certain family and medical reasons.

The Pregnancy Discrimination Act of 1978 - prohibits discrimination in employment on the basis of pregnancy, childbirth, or related medical conditions.

Florida Educational Equity Act (FEEA) - prohibits discrimination on the basis of race, gender, national origin, marital status, or handicap against a student or employee.

Florida Civil Rights Act of 1992 - secures for all individuals within the state freedom from discrimination because of race, color, religion, sex, national origin, age, handicap, or marital status.

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) - prohibits discrimination against employees or applicants because of genetic information.

Boy Scouts of America Equal Access Act of 2002 – no public school shall deny equal access to, or a fair opportunity for groups to meet on school premises or in school facilities before or after school hours, or discriminate against any group officially affiliated with Boy Scouts of America or any other youth or community group listed in Title 36 (as a patriotic society).

Veterans are provided re-employment rights in accordance with P.L. 93-508 (Federal Law) and Section 295.07 (Florida Statutes), which stipulate categorical preferences for employment.

In Addition:

School Board Policies 1362, 3362, 4362, and 5517 - Prohibit harassment and/or discrimination against students, employees, or applicants on the basis of sex, race, color, ethnic or national origin, religion, marital status, disability, genetic information, age, political beliefs, sexual orientation, gender, gender identification, social and family background, linguistic preference, pregnancy, citizenship status, and any other legally prohibited basis. Retaliation for engaging in a protected activity is also prohibited.

For additional information contact:

Office of Civil Rights Compliance (CRC)
Executive Director/Title IX Coordinator
155 N.E. 15th Street, Suite P104E
Miami, Florida 33132
Phone: (305) 995-1580 TDD: (305) 995-2400
Email: crc@dadeschools.net Website: <http://crc.dadeschools.net>